

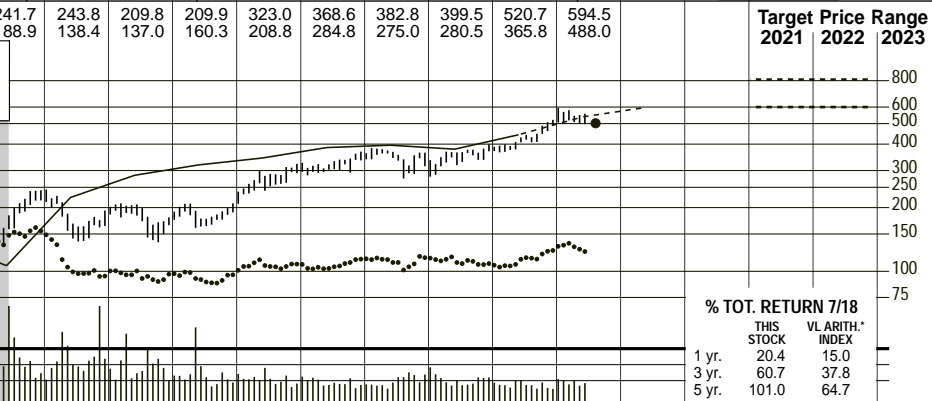
BLACKROCK, INC. NYSE-BLK

RECENT PRICE **502.76** P/E RATIO **18.0** (Trailing: 19.8 Median: 17.0) RELATIVE P/E RATIO **0.97** DIV'D YLD **2.5%** **VALUE LINE**

TIMELINESS 2 Raised 7/20/18
SAFETY 2 Raised 5/13/16
TECHNICAL 2 Lowered 8/3/18
BETA 1.30 (1.00 = Market)

High: 224.5 233.9 241.7 243.8 209.8 209.9 323.0 368.6 382.8 399.5 520.7 594.5
 Low: 139.2 94.8 88.9 138.4 137.0 160.3 208.8 284.8 275.0 280.5 365.8 488.0

LEGENDS
 — 18.0 x "Cash Flow" p sh
 ... Relative Price Strength
 Options: Yes
 Shaded area indicates recession



2021-23 PROJECTIONS

Price	810	Gain	(+60%)	Ann'l Total Return	15%
High	810	Low	600		7%

Insider Decisions

	S	O	N	D	J	F	M	A	M
to Buy	0	0	0	0	1	0	0	0	1
Options	0	14	0	25	9	0	17	0	1
to Sell	1	3	1	0	1	5	0	2	1

Institutional Decisions

	3Q2017	4Q2017	1Q2018
to Buy	513	496	534
to Sell	398	411	545
Hlds(000)	141362	134742	135030

Percent shares traded: 21, 14, 7

% TOT. RETURN 7/18
 THIS STOCK INDEX VL ARITH. INDEX
 1 yr. 20.4 15.0
 3 yr. 60.7 37.8
 5 yr. 101.0 64.7

2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	© VALUE LINE PUB. LLC	21-23
8.00	8.25	9.95	15.91	16.26	37.65	38.99	24.89	45.04	50.93	54.53	60.34	66.38	69.75	69.06	78.08	94.25	103.25	Revenues per sh	136.85
2.36	2.76	2.57	4.14	3.06	9.93	7.84	5.90	12.41	15.82	17.70	19.10	21.40	21.97	21.05	24.59	29.95	33.25	"Cash Flow" per sh	42.00
2.04	2.36	2.17	3.50	3.87	8.16	5.91	6.11	10.55	12.37	13.79	16.87	19.29	19.79	19.04	22.47	28.00	31.05	Earnings per sh ^A	39.20
--	.40	1.00	1.20	1.68	2.68	3.12	3.12	4.00	5.50	6.00	6.72	7.72	8.72	9.16	10.00	11.52	13.00	Div'ds Decl'd per sh ^B	16.80
.66	.21	.40	.86	.65	.87	.59	.34	.69	1.39	.88	.56	.40	1.35	.74	.97	1.05	1.15	Cap'l Spending per sh	1.35
9.78	11.13	12.07	14.41	83.57	90.13	92.89	128.86	137.74	140.48	148.37	156.82	163.95	174.37	180.14	198.93	206.40	213.65	Book Value per sh ^{CE}	232.20
64.92	64.10	63.67	64.00	129.01	128.66	129.90	188.81	191.19	178.31	171.22	168.72	166.92	163.46	161.53	159.98	157.00	155.00	Common Shs Outst'g ^{DE}	145.00
20.6	19.6	30.4	24.2	35.8	20.8	31.6	28.2	17.2	14.5	13.5	16.0	16.6	17.5	18.3	18.7	18.0	18.0	Avg Ann'l P/E Ratio	18.0
1.13	1.12	1.61	1.29	1.93	1.10	1.90	1.88	1.09	.91	.86	.90	.87	.88	.96	.94	.96	.94	Relative P/E Ratio	1.00
--	.9%	1.5%	1.4%	1.2%	1.6%	1.7%	1.8%	2.2%	3.1%	3.2%	2.5%	2.4%	2.5%	2.6%	2.4%	2.6%	2.4%	Avg Ann'l Div'd Yield	2.4%

CAPITAL STRUCTURE as of 3/31/18
 Total Debt \$5036 mill. Due in 5 Yrs \$3300 mill.
 LT Debt \$5036 mill. LT Interest \$200 mill.
 (14% of Cap'l)

Leases, Uncapitalized Annual Rentals \$126 mill.
 Pfad Stock Preferred B and C, cv. into 1 com. shs.;
 2.1 mill. shs.

Capital Stock 160,308,362 shares ^E
 (includes preferred shares)

MARKET CAP: \$81 billion (Large Cap)

FINANCIAL POSITION 2016 2017 3/31/18 (\$MILL.)

Cash Assets	6091	6894	5978
Accounts Receiv.	2350	2699	2677
Separate Accts.	149089	149937	142871
Other	62647	60687	64491
Total Assets	220177	220217	216017

Accounts Payable 1094 1161 1421
 Borrowings -- -- --
 Other 189739 186765 182013
 Total Liab. 190833 187926 183434

5064.0	4700.0	8612.0	9081.0	9337.0	10180	11081	11401	11155	12491	14800	16000	Revenues (\$mill)	19840
36.8%	32.3%	38.4%	41.7%	43.9%	49.4%	43.4%	43.1%	43.0%	44.1%	42.5%	43.0%	Operating Margin	41.5%
232.0	239.0	310.0	483.0	572.0	291.0	278.0	247.0	229.0	240.0	250	275	Depreciation (\$mill)	330
786.0	875.0	2063.0	2337.0	2458.0	2932.0	3294.0	3345.0	3172.0	3694.0	4450	4875	Net Profit (\$mill)	5760
38.1%	29.5%	32.1%	25.4%	29.7%	25.7%	25.7%	27.2%	28.9%	30.0%	24.0%	24.0%	Income Tax Rate	24.0%
15.5%	18.6%	24.0%	25.7%	26.3%	28.8%	29.7%	29.3%	28.4%	29.6%	30.1%	30.5%	Net Profit Margin	29.0%
1671.0	3359.0	4407.0	4229.0	6278.0	6118.0	7142.0	5281.0	5467.0	6279.0	6500	6620	Working Cap'l (\$mill)	7115
946.0	3191.0	4544.0	4790.0	5687.0	4939.0	4938.0	4930.0	4915.0	5014.0	5100	5150	Long-Term Debt (\$mill)	5500
12066	24329	26334	25048	25403	26460	27366	28503	29098	31825	32405	33115	Shr. Equity (\$mill) ^F	33670
6.3%	3.3%	6.9%	8.1%	8.3%	9.7%	10.6%	10.3%	9.6%	10.3%	12.0%	12.5%	Return on Total Cap'l	14.5%
6.5%	3.6%	7.8%	9.3%	9.7%	11.1%	12.0%	11.7%	10.9%	11.6%	13.5%	14.5%	Return on Shr. Equity	17.0%
3.0%	1.9%	4.9%	5.3%	5.5%	6.7%	7.1%	6.6%	5.6%	6.4%	8.0%	8.5%	Retained to Com Eq	9.5%
53%	48%	38%	43%	43%	40%	41%	44%	49%	45%	41%	42%	All Div'ds to Net Prof	43%

BUSINESS: BlackRock, Inc., one of the world's largest publicly traded investment management firms, manages assets on behalf of institutions and individuals worldwide through a variety of equity and balanced, fixed income, cash management, alternative investment and advisory products. Also offers investment system, risk management, and financial advisory services. Assets under management: \$6.3 trillion as of 12/31/17. Acquired Barclays Global Investors in '09. Has about 14,000 full-time employees. Officers/directors own 1.8% of common outstanding; PNC Financial, 21.5%; Vanguard, 5.3% (4/18 Proxy). Chairman/CEO: Laurence Fink. Incorporated: DE. Address: 55 E. 52nd St., New York, NY 10025. Telephone: 212-810-5300. Internet: www.blackrock.com.

ANNUAL RATES Past Past Est'd '15-'17 of change (per sh) 10 Yrs. 5 Yrs. to '21-'23

Revenues	12.0%	7.5%	10.0%
"Cash Flow"	14.5%	8.0%	9.5%
Earnings	14.5%	11.0%	10.5%
Dividends	17.5%	12.5%	10.0%
Book Value	11.5%	5.5%	4.0%

BlackRock is poised for solid results in 2018. During the latest June quarter, share earnings increased 28% from the year-earlier period, to \$6.66, while revenues advanced 22%, to \$3.605 billion. The world's largest asset manager attracted \$14.5 billion in new investor cash from April to June, thanks largely to its *iShares* exchange-traded fund business. Long-term net inflows of \$17.8 billion for *iShares* ETFs reflected strength in U.S. and international equity markets, as well as investors' continuing preference for passive over active funds. Apart from that, retail clients plowed \$5.5 billion into BlackRock products while institutional accounts pulled a net \$8.8 billion. Management attributed the latter to growing investor anxiety over political upheaval in Europe and worsening trade skirmishes between the U.S. and its trading partners. Still, despite such uncertainties, BlackRock was able to expand profitability thanks to gains made in other business lines. Technology services revenue, which includes the popular *Aladdin* risk platform, rose 25%, to \$198 million. The company also benefited from changes to U.S. tax law.

(Its tax rate in the second quarter was 24.0%, down from 30.5% in 2017.) That alone added \$0.57 to the bottom line. **We are tempering our earnings outlook.** In all, our share-net estimates for 2018 and 2019 now stand at \$28.00 and \$31.05, respectively, down \$1.00 and \$1.20 from our previous outlook. The cutbacks reflect ongoing performance fee pressures, slower AUM growth than originally projected, higher operating expenses, and fewer long-term net inflows through the first six months of the year. Despite these negative factors, we continue to expect EPS growth in 2018 to top 20%, followed by another double-digit showing in 2019. **This stock is ranked 2 (Above Average) for Timeliness.** BlackRock has had quite a run over the past 18 months, rising nearly 33% in value during that time frame. Total return potential out to 2021-2023 now just about matches the *Value Line* median. While an investment at this juncture could still yield strong results, longer-term accounts may want to consider opting for a better entry point before deploying capital here.

QUARTERLY REVENUES (\$ mill.)

Cal-ender	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2015	2723	2905	2910	2863	11401
2016	2624	2804	2837	2890	11155
2017	2824	2965	3233	3469	12491
2018	3583	3605	3700	3912	14800
2019	3850	3900	4000	4250	16000

EARNINGS PER SHARE ^A

Cal-ender	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2015	4.84	4.84	5.00	5.11	19.79
2016	3.92	4.73	5.26	5.13	19.04
2017	5.23	5.22	5.78	6.24	22.47
2018	6.70	6.66	7.10	7.54	28.00
2019	7.35	7.45	7.95	8.30	31.05

QUARTERLY DIVIDENDS PAID ^B

Cal-ender	Mar.31	Jun.30	Sep.30	Dec.31	Full Year
2014	1.93	1.93	1.93	1.93	7.72
2015	2.18	2.18	2.18	2.18	8.72
2016	2.29	2.29	2.29	2.29	9.16
2017	2.50	2.50	2.50	2.50	10.00
2018	2.88	2.88			

Daniel Henigson, CFA August 10, 2018

(A) Diluted earnings. Excludes nonrecurring gains / (losses): '07, (63c); '17, \$7.63. Next earnings rpt. due mid-October. May not sum due to rounding or changes in shares outstanding.

(B) Dividends historically paid late Mar., June, Sept., and Dec. **(C)** Includes intangibles. In 2017, \$30.6 billion, \$191.33 per share. **(D)** In millions. **(E)** Includes common stock, Series B, and Series C preferred, which the company considers to be common stock equivalents for per-share calculations. **(F)** Excludes non-redeemable non-controlling interest.

Company's Financial Strength A+
Stock's Price Stability 80
Price Growth Persistence 65
Earnings Predictability 90